

COUNTY OF LOS ANGELES

OFFICE OF THE COUNTY COUNSEL

648 KENNETH HAHN HALL OF ADMINISTRATION
500 WEST TEMPLE STREET
LOS ANGELES, CALIFORNIA 90012-2713

ROBERT E. KALUNIAN Acting County Counsel

October 9, 2009

TELEPHONE (213) 974-1801 FACSIMILE (213) 626-7446 TDD (213) 633-0901

CONFIDENTIAL

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TO:

SUPERVISOR DON KNABE, Chairman

SUPERVISOR GLORIA MOLINA

SUPERVISOR MARK RIDLEY-THOMAS

SUPERVISOR ZEV YAROSLAVSKY SUPERVISOR MICHAEL D. ANTONOVICH

FROM:

ROBERT E. KALUNIAN

Acting County Counsel

RE:

Report on Probation Department Return-To-Work Effort

On September 8, 2009, on motion by Supervisor Molina, your Board directed the Chief Executive Office County Risk Manager to report back on the Probation Department's return-to-work efforts. Enclosed is the report prepared by the Chief Executive Office's Workers' Compensation Program in the Risk Management Branch in consultation with our office, in response to your Board's direction.

If you have questions concerning this matter, please contact me, Assistant County Counsel Manuel A. Valenzuela, Jr. at (213) 974-1926, or Principal Deputy County Counsel Stephen R. Morris at (213) 974-1957.

REK:SRM:jb

Enclosure

c:

William T Fujioka

Chief Executive Officer

Sachi A. Hamai, Executive Officer Board of Supervisors



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration 500 West Temple Street, Room 713, Los Angeles, California 90012 (213) 974-1101 http://ceo.lacounty.gov

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October 8, 2009

Board of Supervisors GLORIA MOLINA First District

MARK RIDLEY-THOMAS Second District

ZEV YAROSLAVSKY Third District

DON KNABE Fourth District

MICHAEL D. ANTONOVICH

To:

Supervisor Don Knabe, Chairman

Supervisor Gloria Molina

Supervisor Mark Ridley-Thomas Supervisor Zev Yaroslavsky

Supervisor Michael D. Antonovich

From:

William T Fujioka

Chief Executive Officer

PROBATION DEPARTMENT RETURN-TO-WORK EFFORT

On September 8, 2009, on motion of Supervisor Molina, your Board instructed the Chief Executive Office (CEO) County Risk Manager to report back in 30 days on the following items:

- 1. Evaluate the effectiveness of the Probation Department's (Probation) existing Return-to-Work (RTW) effort, including the changes proposed in the Drennan Cannon case's Corrective Action Plan (CAP). This review shall include an assessment of the existing departmental RTW processes, staffing qualifications/training, and a review of 10 percent of the existing inventory of open RTW cases to evaluate if the current caseload is being managed in accordance to current standards;
- 2. Provide an inventory of the open RTW cases within Probation to determine if the County has complied with the Drennan Cannon CAP and all Fair Employment and Housing Act (FEHA) and Americans with Disabilities Amendment Act (ADAA) requirements;
- 3. Develop an audit/assessment process based on the review so that the CEO, Auditor-Controller, and Department of Human Resources (DHR) can conduct a similar exercise at other departments, as needed; and
- 4. Provide a proactive strategy in addressing the increase in disability discrimination claims in all County departments.

In light of the existence of pending litigation, we consulted County Counsel and prepared this report under its guidance.

Background

Since April of 2008, Probation submitted four CAPs resulting from lawsuits alleging disability discrimination in violation of FEHA. Such alleged disability discrimination resulted from acts or failures to act in 2005 through 2007. Probation committed to the following corrective actions:

- Probation will develop and implement a policy that ensures RTW staff functions in accordance with CEO RTW Unit guidelines.
- Probation will ensure RTW Unit, both existing and future staff, complete the CEO RTW Unit eight-week training program.
- Probation RTW Unit will work with Probation IT to develop and implement a RTW Unit Long-Term Absence database to better track employees that are absent or on a work hardening agreement.
- The RTW coordinators and/or office head will conduct periodic quality reviews (quarterly at a minimum) of the RTW Unit Long-Term Absence site open/active cases in the database to ensure compliance with the policy.

Purpose/Methodology

The purpose of this review is to assess Probation's existing RTW program's policies and procedures, assess a stratified sample of Probation's RTW/disability management files to determine if they demonstrated the thoroughness required to defend a disability discrimination claim, develop an assessment tool that could be used by Probation and other County departments to evaluate the quality of RTW/disability management files, and provide recommendations to assist Probation comply with FEHA and Americans with Disabilities Amendment Act (ADAA) requirements.

On September 16, 2009, Probation provided the CEO Risk Management Branch (RMB) an inventory of 440 open RTW cases (attached). As directed, RMB selected a sample of 44 RTW files, or ten percent of the open case inventory, to review. A stratified sampling was used to select the RTW files. In addition, RMB developed a two-phase assessment tool. The Phase I Assessment Tool (attached) used eight factors to evaluate whether Probation maintains policies and procedures that outline effective disability management practices and if the department promotes such practices. A Phase II Assessment Tool (attached) was used by CEO and DHR staff to review Probation's RTW files for communication, documentation, and timeliness. Overall, the Phase II Assessment Tool used 20 factors to evaluate Probation's RTW files.

It is important to note the scope of the Phase II assessment was limited to a review of Probation's RTW files and applied strict scoring confined to the information contained therein.

Findings of Phase I and Staffing Assessments

Probation utilizes the Employment Guidelines for the Reasonable Accommodation Process established by the Office of Affirmative Action Compliance (OAAC) as a component of the reasonable accommodation process. Probation uses the CEO's RTW guidelines to facilitate placing injured or ill employees in temporary or permanent modified or alternate positions. Probation has made those guidelines available on their intranet site. In addition, Probation indicated ongoing training is provided to managers and supervisors upon request and through their Human Resources Forums.

At the request of CEO RMB, Probation provided the qualification/training of nine Return-to-Work Coordinators (RTWC). The average Probation RTWC has approximately three years of experience performing RTW functions, and seven of the RTWCs have completed the CEO RTW 101 training program. All eight of the available RTWCs responded that they are familiar with the Employment Guidelines for the Reasonable Accommodation Process and have reviewed the CEO RTW guidelines and timeline.

Recommendation

1. Probation should continue to utilize guidelines developed by OAAC and CEO and maintain ongoing training efforts.

Findings of Phase II Assessment

CEO RMB's review disclosed a number of areas in Probation's RTW file management that need improvement. The Phase II overall score was 25.36 percent (scoring attached). In general, CEO RMB staff believes these findings indicate the County would face challenges defending FEHA/ADAA allegations based solely on work documented in Probation's RTW files. We specifically noted the following:

- **Initial communication** 34 of 44 (77.27%) of the RTW files reviewed indicate communication was made with the employee within the first week from the date of injury.
- Continued communication 5 of 35 (14.29%) of applicable RTW files reviewed demonstrated continued contact with the employee and employee's supervisor to address obstacles preventing the employee from returning to work.

- Long-term action plan 4 of 40 (10%) of applicable RTW files reviewed maintained ongoing communication and a long-term action plan.
- **Documentation exploring reasonable accommodations** 9 of 38 (23.68%) of applicable RTW files reviewed contained documentation related to the department's attempt to explore reasonable accommodations.
- Documentation of all interactive process meetings and their outcomes 9 of 33 (27.27%) of applicable RTW files reviewed contained documentation of all interactive process meetings and their outcomes.
- Timely communication offering or scheduling an interactive process meeting 5 of 42 (11.9%) of applicable RTW files reviewed reflect timely communication offering or scheduling an interactive process meeting.

These findings, while not conclusive in determining the effectiveness of a RTW program, suggest Probation needs to strengthen the oversight and maintenance of their RTW files.

Recommendations

Probation management:

- 1. Establish a quality control plan to assure RTW files demonstrate effective communication, documentation, and timeliness.
- 2. Maintain a schedule for RTW supervisors to periodically monitor and assess the quality of RTW file management.
- 3. Require RTWCs to adhere to a diary system that ensures RTW files are periodically reviewed and documented.
- 4. Require RTWCs to establish a plan of action on each and every RTW file where the employee is unable to return to their usual and customary position for more than 12 weeks.
- 5. Develop methods for identifying and preventing deficiencies in the quality of the RTW process before the level of performance leads to litigation.

Each Supervisor October 8, 2009 Page 5 **CONFIDENTIAL**

Summary

The result of the Phase II Assessment highlighted the need for County departments to closely monitor RTW processes and file maintenance. Such an effort should be performed with the intent to reduce exposure to certain employment practice lawsuits and ensure compliance with Federal and State anti-discrimination laws. Therefore, the CEO will request the Legal Exposure Reduction Committee (Employment Practices Sub-Committee) and departments' RTW Programs to use assessment tools, similar to those used in this review, to improve Countywide RTW processes and compliance efforts.

CEO RMB staff reviewed the report with Probation management, and they concur with our findings and will implement our recommendations. Probation is establishing a process of regular outreach to each RTW client at least every two weeks, or as applicable, depending on the unique aspects of each employee's circumstance, and to document within case files the substantive content of each telephone and/or email conversation. These calls will be based on, but not limited to, the need to provide for the interactive assessment of each employee-client's disability recovery status, viability of the employee for a work-hardening assignment, timeliness of medical certification of ongoing temporary total disability status, and to ensure the general well-being of the employee to keep him/her linked with the workplace as their recovery proceeds. Probation will continue to utilize CEO RTW training opportunities and resources.

The CEO is thankful to Probation management and staff for their cooperation and assistance during this review.

If you have any questions, please call me or your staff may contact Rocky A. Armfield, County Risk Manager, at (213) 351-5346.

WTF:ES RAA:CA:AR:sg

c: County Counsel Probation Department

TO: COUNTY COUNSEL

CONFIDENTIAL ATTORNEY-CLIENT PRIVILEGE

FAIR EMPLOYMENT HOUSING ACT/AMERICANS WITH DISABILITIES AMENDMENT ACT
RETURN-TO-WORK ASSESSMENT
PHASE I

Ψ̈́	DEPARTMENT NAME:			•	DATE:
€	VALUATOR:			•	
	ASSESSMENT	YES	o	NA	COMMENTS/RECOMMENDATIONS
	Does the Department have a written departmental policy outlining its commitment to a disability management/return-to-work program?				
į.	Does the Department adequately communicate departmental policy on the disability management/return-to-work program to all employees?				
μ	Does the Department have written policies and procedures to facilitate the return-to-work of injured or ill employees to temporary modified or alternate positions?				
,**	Does the Department have written policies and procedures to facilitate the return-to-work of injured or ill employees to permanent modified or alternate positions?				

TO: COUNTY COUNSEL

CONFIDENTIAL ATTORNEY-CLIENT PRIVILEGE

FAIR EMPLOYMENT HOUSING ACT/AMERICANS WITH DISABILITIES AMENDMENT ACT
RETURN-TO-WORK ASSESSMENT TOOL **RETURN-TO-WORK FILE EVALUATION** PHASE II

DEP	DEPARTMENT NAME:	l		DATE:	TE:
EMP	EMPLOYEE NAME:	·		E	EMPLOYEE NO.:
EVA	EVALUATOR NAME:	•			
No.	COMMUNICATION	YES	ON	N/A	COMMENTS/RECOMMENDATIONS
. `	Does the return-to-work (RTW) file reflect communication was made with the employee within the first week from the date of injury/illness and the employee was provided the return-to-work packet?				
5	Does the return-to-work file reflect (at approximately the 30 th day of disability) contact was made with the employee?				
ώ	Does the return-to-work file reflect (at approximately the 30 th day of disability) work restriction status was gathered from appropriate sources (physician, nurse case manager, workers' compensation third party administrator, etc.)?			. 44 - 44 - 44 - 44 - 44 - 44 - 44 - 44	
4.	If a work restriction was provided, was a light duty transitional assignment explored?				

No.	COMMUNICATION YES NO	O N/A	COMMENTS/RECOMMENDATIONS
'n	Does the return-to-work file reflect (at approximately the 70 th day of disability) steps were taken to prepare for the interactive process meeting? Those steps include verifying the status of employee's disability status (P&S, TD, TPD, work restrictions, etc.), medical certification, employee's skills inventory, available work options, and communicating with the employee to determine reasonable accommodation needs.		
6.	Does the return-to-work file reflect (at approximately the 84 th day of disability) a good faith interactive process meeting has taken place or been scheduled?		
7.	Does the return-to-work file reflect (at approximately the 180 th day of disability) continued contact with the employee and supervisor to address obstacles preventing the employee from returning to work?		
œ	Does the return-to-work file reflect ongoing communication, intended to explore reasonable accommodations is maintained with the employee and a long-term action plan is developed?		
9.	This reviewed return-to-work file relates to an employee having been on disability leave since (date).		
10.	This reviewed return-to-work file reflects the department documented communications (or attempted communications) with the employee.		

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DOCUMENTATION	Does the return-to-work file contain documentation demonstrating the Department's attempt to obtain useful temporary work restrictions?	Does the return-to-work file contain documentation such as letters, memos, etc., to the employee requesting the exploration of a transitional work assignment?	Does the return-to-work file contain documentation demonstrating the department's attempt to obtain useful permanent work restrictions?	Does the return-to-work file contain documentation demonstrating the department's attempt to explore reasonable accommodations?	Does the return-to-work file contain documentation demonstrating the department's request to hold an interactive process meeting?	Does the return-to-work file contain documentation of all
YES						
NO						
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COMMENTS/RECOMMENDATIONS		·				

, No.	TIMELINESS YES
	Does the return-to-work file reflect a timely attempt to find temporary modified or alternative work positions (transitional work assignment)?
2.	Does the return-to-work file reflect timely communication with the treating physician or workers' compensation third party administrator to establish meaningful work restrictions?
ω	Does the return-to-work file reflect reasonable accommodation issues are addressed in a timely manner?
4.	Does the return-to-work file reflect preparation for the interactive process meeting is timely?
5	Does the return-to-work file reflect timely communication offering or scheduling an interactive process meeting?
6.	Does the return-to-work file demonstrate ongoing good faith efforts to address reasonable accommodations are ongoing and timely?

WHAT TO LOOK FOR IN RETURN-TO-WORK FILES

- If Workers' Compensation cases, report of accident, DWC-1, 5020, job description, copies of all forms sent to TPA.
- File notes regarding phone conversations with employee, supervisor, TPA adjuster, other TPAs such as Sedgwick (STD, LTD), counsel, supervisor, LACERA, etc. - anything that relates to what has occurred.
- Medical certifications from personal physicians or information directly from TPA
- Correspondence to and from the employee- letters, emails, etc.
- Weekly telephone call verification sheet (in a perfect world).
- Work Hardening Agreement if applicable.
- Work restrictions temporary or permanent.
- Plan of Action
- Copy of TPA file review notes (if one was completed).

RETURN-TO-WORK ASSESSMENT PROBATION DEPARTMENT

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Employee Och Tills	Leave		Leave Start	Expiration Of	Estimated	Actual RTW	Retirement	Days on	Under/Over 6	Years on
		Medical	I.A.							
	Medical		02/02/09	10/12/09	10/12/09	A PROBLEM STATE OF THE PROPERTY OF THE PROPERT	ם ا	209	Over	0.58
	I.A.		1 07/14/00	09/29/09	09/29/09		(T)	3287	Over	9.13
	Medical		02/29/08	02/09/10	02/09/10		D			1.50
	Medical	J	04/01/09	10/01/09	10/01/09		D		⊢	0.42
		3								
				in the second						
Deputy Probation Officer II	I.A.		1 08/31/07	09/08/09	09/08/09		Ħ.	720	Over :	2.00
Deputy Probation Officer II	Medical	,	08/22/07	10/30/09	10/30/09		(II)	729	Over :	2.03
Deputy Probation Officer II	I.A.		1 08/24/09	09/15/09	09/01/09	09/01/09	(T)	7	Under	0.02
Deputy Probation Officer II	I.A.		1 05/21/03	11/01/09	11/01/09		D	2260	Over	6.28
Inv Aid Prob	I.A.		1 01/01/03	08/21/09	08/21/09		D	2400	Over (6.67
Deputy Probation Officer II	I.A.		1 01/03/03	P&S	P&S		D 	2398	Over (6.66
Deputy Probation Officer II	Medical	—	07/15/09	09/14/09	09/14/09	09/14/09	D ,	46	7	0.13
Deputy Probation Officer II	Medical	}	05/11/09	08/10/09	08/10/09		D		Under (0.31
Investigator, Pretrial	I.A.		1 04/25/07	08/13/09	08/13/09		(T)		Over 2	2.35
Deputy Probation Officer II	Medical	Jenned	09/28/05	10/03/09	10/03/09		D			3.93
lnv Aid Prob	Medical	_	03/06/08	07/31/09	07/31/09		m	535		1.49
Intermediate Clerk	I.A.		07/15/08	07/03/09	07/03/09		Ο,			1.13
Inv Aid Prob	Medical		09/18/08	09/17/09	09/17/09	12/08/08	D	343	Over (0.95
Deputy Probation Officer II	I.A.		1 07/21/06	05/26/09	05/26/09		(I)	1120		3.11
Deputy Probation Officer II	I.A.		1 06/26/09	09/11/09	09/11/09	09/01/09	D	65	Under (0.18
Probation Director	Medical	1	01/31/09	07/24/09	07/24/09		(T)		Over (0.58
Deputy Probation Officer II	Medical		04/15/09	07/31/09	07/31/09		D	136	~	0.38
inv Aid Prob	Medical	1	08/04/09	09/07/09	09/07/09		D ,	27	Under (0.08
Intermediate Typist Clerk	Medical	}	04/22/09	09/13/09	09/13/09	09/13/09]	0	129	Under (0.36

	ay a		- Parks Spart	Explication Of						
Employee Job Title	Type/Code		Date	Med Cert.	RTW Date	Date	Plan	Leave	days	Leave
Supervising DPO	I.A.		1 01/14/09	09/23/09	09/24/09		(T)	227		0.63
Inv Aid Prob	I.A.		1 12/09/02	P&S	P&S			2422		6.73
Intermediate Clerk	Medical		07/13/09	01/17/11	01/17/11		D	48	Under (0.13
Inv Pr/Svs Prob	Medical		07/03/09	09/11/09	09/11/09		D	58		0.16
Inv Aid Prob	Medical		02/13/09	09/10/09	09/10/09		D	198		0.55
Deputy Probation Officer I	Medical)k	02/24/09	09/07/09	09/07/09		(II)			0.52
Deputy Probation Officer II	Medical	,	07/21/09	09/07/09	09/07/09		TI.		r	0.11
Deputy Probation Officer II	Medical	1	11/14/08	09/27/09	09/27/09		D		Over (0.80
Deputy Probation Officer II	Medical	1	12/05/07	06/06/10	06/06/10		(E)	626		1.74
Senior Typist Clerk	Medical	1	02/15/08	10/05/09	10/05/09					1.54
Inv Aid Prob	I.A.		1 05/26/09	09/23/09	09/23/09		D		r	9.26
Deputy Probation Officer II	Medical		07/01/09	09/20/09	09/20/09		E			0.17
Inv Aid Prob	Medical		12/31/08	P&S	P&S		D 	240	Over (0.67
Inv Aid Prob	Medical	J	08/24/09	11/15/09	11/15/09		D ,	7 1	7	0.02
Intermediate Typist Clerk	Medical	<u></u>	03/20/09	05/18/09	05/18/09		D			0.45
Inv Aid Prob	I.A.		1 04/16/06	09/10/09	09/10/09		(T)	1215		3.38
Intermediate Typist Clerk	Medical		09/09/08	01/03/11	01/03/11		D 			0.98
Supv. Typist Clerk	Medical	J	10/20/08	09/14/09	09/14/09		(I)			0.86
Intermediate Typist Clerk	I.A.		1 05/12/09	06/18/09	06/18/09	06/18/09	0	109 1	7	0.30
Intermediate Typist Clerk	Medical		10/16/08	12/01/09	12/02/09		D	_		0.88
		24	<u>ت</u>							
Detection Convince Office	TA									
Senior Detention Services Offic I.A	I.A.		1 02/1 //02	10/8/09	10/08/09			4		7.54
Transportation Deputy	I.A.			09/01/09	09/01/09		H J	46 (115 (∪nder 0 Under 0	0.13 0.32
Detention Services Officer	Medical	1	06/11/09 09/23/09	09/23/09	09/23/09	08/07/09]	O ≈			0.22

Determon Services Officer	Supv. Detention Services Office Medical	Detention Services Officer	Detention Services Officer	Detention Services Officer	Detention Services Officer	Transportation Deputy	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Senior Detention Services Office	Detention Services Officer	Detention Services Officer	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Employee Job Title	
Medical	e Medical	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	ic I.A.	I.A.	I.A.	Medical	I.A.	Medical	I.A.	Medical	I.A.	Type/Code	Leave
Jacons	. ,		Janua	<u> </u>		,	, manual	_		, mark	·	·			, marak			1				<u> </u>		<u></u>			
07/30/09	11/28/07	10/10/07	04/29/09	01/31/06	05/30/07	07/25/08	03/05/06	12/16/08	10/30/08	06/29/07	03/22/09	08/06/08	08/16/04	05/27/09	05/05/09	08/29/08	02/01/06	06/21/09	11/18/05	03/13/08	08/05/09	12/18/08	07/15/08	07/01/03	06/11/05	Date	Days Start
09/10/09	09/25/09	10/01/09	06/19/09	09/01/06	07/13/09	09/24/09	10/02/09	9/30/09	09/16/09	P&S	09/15/09	09/08/09	08/16/04	09/08/09	09/15/09	08/28/09	P&S	09/09/09	10/22/09	09/10/09	08/24/09	09/30/09	P&S	07/01/03	12/31/09	Med Cert.	T X X X X X
09/10/09	09/25/09	10/01/09	06/19/09	09/01/06	07/13/09	09/24/09	10/02/09	09/30/09	09/16/09	P&S	09/15/09	09/08/09	08/16/04	09/08/09	09/15/09	08/29/09	P&S	09/10/09	10/23/09	09/10/09	08/24/09	01/08/09	P&S	07/01/03	12/31/09	RTW Date	
					06/06/09		04/07/09		08/29/09		04/12/09			07/02/09								01/08/09			**************************************	Date	
D	H	D	D	D	D	D	D	D	D	D	D	D	D	D	ਸ	D	Ħ	D	D	D	H	D	D	Ħ	Ħ	Plan	
30	633	681	122	1290	810	396	1256	255	300	782	159	385	1815	94	116	362	1290	70	1363	528	26	253	406	2220	1520	Leave	
Under	Over	Over	Under		Over						~;			Under	Under	Over	Over	Under	Over	Over	Under	Over	Over	Over	Over	days	Under/Over 6
0.08	1.76	1.89	0.34	3.58	2.25	1.10	3.49	0.71	0.83	2.17	0.44	1.07	5.04	0.26	0.32	1.01	3.58	0.19	3.79	1.47	0.07	0.70	1.13	6.17	4.22	Leave	A CANAL SALES AND A CANAL AND A SALES

Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Senior Detention Services Offic I.A	Group Supervisor Night	Group Supervisor Night	Senior Detention Services Offic Military	Group Supervisor Night	Group Supervisor Night	Senior Detention Services Offic I.A	Transportation Deputy	Senior Detention Services Offic I.A	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic I.A.	Employee Job Title					
I.A.	I.A.	Medical	I.A.			Medical	Offic I.A.	I.A.	I.A.	Offic Military	I.A.	Medical	Offic I.A.	I.A.	Offic I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	Offic I.A.	Type/Code	Leave
		,				<u>,</u>																					
1 05/19/09	1 06/28/09	07/18/09	1 03/09/09	1 08/16/09	1 07/13/09	03/23/06	1 07/27/09	1 10/09/08	1 06/05/09	06/27/08	1 08/28/00	06/18/09	1 10/30/07	1 11/18/08	1 12/05/06	1 06/02/09	1 03/18/09	1 01/22/09	1 12/04/08	1 11/13/08	1 08/11/09	03/24/09	1 06/24/08	1 04/01/09	1 05/28/09	Date	Leave Start
06/06/09	07/24/09	09/18/09	10/02/09	09/24/09	09/30/09	09/16/09	09/01/09	09/15/09	09/17/09	12/15/09	11/02/09	10/1/09	09/15/09	09/29/09	09/17/09	10/02/09	10/02/09	09/11/09	8 08/28/09	09/15/09	09/22/09	09/01/09	8 09/23/09	09/09/09	10/06/09		Expiration Of
06/06/09	07/24/09	09/18/09	10/02/09	09/24/09	09/30/09	09/17609	09/01/09	09/15/09	09/17/09	12/15/09	11/02/09	10/01/09	09/15/09	09/29/09	09/17/09	10/02/09	10/02/09	09/11/09	08/28/09	09/15/09	09/22/09	09/01/09	09/23/09	09/09/09	10/06/09	RTW Date	Estimated
06/06/09	07/31/09						08/21/09				11/28/08				06/11/09			06/19/09	09/04/09				06/05/09			Date	Actual RTW
D	D	D	D	Ħ	D	D	D	D	H	Ħ	D	D	D	D	Ħ	Ħ	Ħ	Ħ	D	H	D	D	D	ਧ	Ď	Plan	Retire
102	63	43	172	15	48	1238	34	322	86	424	3243	73	660	283	986	89	163	219	267	288	20	157	427	150	93	Leave	
Under	Under	Under	Over	Under	Under	Over	Under	Over	Under	Over	Over	Under	Over	Over	Over	Under	Under	Over	Over	Over	Under	Under	Over	Under	Under	days	Under/Over 6
0.28	0.18	0.12	0.48	0.04	0.13	3.44	0.09	0.89	0.24	1.18	9.01	0.20	1.83	0.79	2.74	0.25	0.45	0.61	0.74	0.80	0.06	0.44	1.19	0.42	0.26	Leave	Company of the service of the

Detention Services Officer	Detention Services Officer	Detention Services Officer	Supv. Detention Services Office I.A.	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic Medical	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Senior Detention Services Offic Medical	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Detention Services Officer	Employee Job Title						
Medical	I.A.	I.A.	ce I.A.	Medical	I.A.	Military	I.A.	I.A.	I.A.	I.A.	ic Medical	Medical	Medical	I.A.	I.A.	I.A.	ĩc Medical	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Leave Type/Code	
				,							<u> </u>	⊢					<u></u>	₽									
12/07/08	1 05/03/09	1 09/03/07	1 02/22/08	02/07/09	1 01/07/09	11/01/08	1 08/19/09	1 09/29/08	1 07/06/09	1 01/15/09	12/05/08	06/19/09	08/21/08	1 08/06/09	1 10/13/06	1 12/18/00	12/13/08	07/21/09	1 05/30/08	1 07/20/09	1 06/29/09	1 01/16/09	1 08/19/09	1 2/7/09	1 05/05/09	Leave Start Date	
09/18/09	07/28/09	09/28/09	10/12/09	08/22/09	11/10/09	12/31/098	10/16/09	09/17/09	08/28/09	07/02/09	09/03/09	10/31/09	07/01/09	09/10/09	09/01/09	P&S	07/15/09	09/09/09	09/05/08	09/06/09	09/30/09	08/25/09	09/28/09	06/04/09	10/15/09	Expiration Of Med Cert.	50 Sec. 1
09/19/09	07/28/09	09/28/09	10/12/09		11/10/09	12/31/09	10/16/09	09/17/09	08/28/09	07/02/09	09/03/09	10/31/09	07/01/09	09/10/09	09/01/08	P&S	07/15/09	09/09/09	09/05/08	09/06/09	09/30/09	08/25/09	09/28/09	06/04/09	10/15/09	Estimated RTW Date	
				05/07/09]					08/28/09	07/02/09	07/03/09		06/15/09	08/19/09	02/28/09		03/11/09	08/01/09	01/09/09	08/06/09	07/16/09	05/13/09	08/28/09	04/10/09		Actual RTW Date	
0 2	E 1	(II)	(F)	D 2	D 2	D ::	D 1	D	E .	D 2	D	D .	D	D .	D 	D	D .	D ,	D ,	D ,	D	D 	D	D .	D	Retirement Plan	
264 (718 (549 (234 (300 (332 (370	25 1		ω		40	0	41 1	62 1	O1	12	204	116	Days on Leave	
	r	Over	Over		Over	Over	~;		7			7		,				Under			7		Under		Under	months/180 days	Under/Over 6
0.73	0.33	1.99	1.53	0.57	0.65	0.83	0.03	0.92	0.15	0.63	0.74	0.20	1.03	0.07	2.88	8.70	0.72	0.11	1.25	0.11	0.17	0.63	0.03	0.57	0.32	Years on Leave	

Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Senior Detention Services Offic Medical	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Senior Detention Services Offic I.A	Detention Services Officer	Senior Detention Services Offic I.A.	Detention Services Officer	Detention Services Officer	Senior Detention Services Offic I.A	Senior Detention Services Offic I.A	Senior Detention Services Offic I.A	Supv. Detention Services Office I.A.	Group Supervisor Night	Detention Services Officer	Employee Job Title						
l.A.	I.A.	I.A.	Medical	c Medical	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	ic I.A.	I.A.	ic I.A.	Medical	I.A.	ic I.A.	ic I.A.	ic I.A.	ce I.A.	Medical	Medical	Type/Code		
			,	}														}							—	Part of the second seco		
1 04/24/09	1 06/14/08	1 05/27/09	03/24/09	07/04/09	1 07/14/09	1 05/13/09	1 03/03/09	1 05/03/09	1 03/24/09	1 07/31/09	1 02/19/04	1 07/05/09	1 04/16/09	04/19/09	1 07/19/09	1 12/19/08	1 09/01/07	04/22/09	1 03/23/09	1 06/30/05	1 05/19/00	1 08/31/08	1 11/19/08	02/16/09	05/24/09	Date	2	
07/24/09	09/08/09	09/23/09	09/20/09	08/24/09	08/11/09	09/02/09	09/29/09	09/05/09	08/27/09	09/25/09	05/26/04	09/04/09	08/10/09	07/27/09	09/03/09	09/21/09	09/10/09	09/02/09	07/27/09	P&S	09/22/09	09/10/09	10/06/09	09/30/09	06/17/09	Med Cert.		ls.
07/24/09	09/08/09	09/23/09	09/20/09	08/24/09	08/11/09	09/02/09	09/30/09	09/05/09	08/27/09	09/25/09	05/26/04	09/04/09	08/10/09	07/27/09	09/03/09	09/21/09	09/10/09	09/02/09	07/27/09	P&S	09/22/09	09/10/09	10/06/09	09/30/09	06/17/09	RTW Date		
05/01/09	09/09/09	06/27/09	07/23/09		08/11/09			08/06/09	08/27/09			08/27/09	09/02/09	07/27/09		12/30/08	09/25/08		07/02/09						06/14/09	Date Date	Ī	= 1
D	H		H	T.	D	D	D	D	D	D	D	D	Ή	D	Ħ	D	D	D	D	ĮĮ.	D	D	Ħ	D	D	Plan		
	437		157	57	47	108			157	30	1992	56	135	132	42			129	158	1500	3342	360	282	195	97	Leave		
7		Under	Under	Under		T				7		Under			Under			Under	Under	Over	Over	Over	Over	Over	Under	montris/180	Under/Over 6	
0.35	1.21	0.26	0.44	0.16	0.13	0.30	0.49	0.33	0.44	0.08	5.53	0.16	0.38	0.37	0.12	0.70	2.00	0.36	0.44	4.17	9.28	1.00	0.78	0.54	0.27	Years on Leave		

Detention Services Officer	Detention Services Officer	Senior Detention Services Offic Medical	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Senior Detention Services Offic I.A	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Employee Job Title									
I.A.	I.A.	c Medical	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	c I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	Medical	I.A.	I.A.	I.A.	Medical	Medical	Medical	Type/Code	Leave
					, <u> </u>														<u> </u>				اسو	ightharpoonup	<u> </u>		
1 11/24/05	1 12/11/06	04/19/09	1 07/06/09	1 09/26/01	07/07/09	1 01/15/08	1 03/15/05	1 06/06/04	1 01/05/07	1 11/21/08	1 01/31/08	1 07/11/09	1 09/01/07	1 07/30/09	1 06/11/09	1 05/24/09	08/13/07	1 06/26/09	06/09/09	1 06/02/09	1 06/23/09	1 06/09/08	01/13/09	02/04/08	1 06/04/09	Date	
10/01/09	08/18/09	08/29/09	09/15/09	09/01/09	09/07/09	07/09/09	09/23/09	P&S	10/02/09	08/06/09	09/29/09	10/02/09	09/24/09	09/24/09	08/24/09	11/01/09	02/04/09	09/28/09	10/12/09	07/29/09	08/18/09	10/08/09	09/30/09	01/04/10	06/11/09		
10/01/09	08/18/09	08/29/09	09/15/09	09/01/09	09/07/09	07/09/09	09/23/09	P&S	10/02/09	08/06/09	09/29/09	10/02/09	9/24/09	09/24/09	8/24/09	11/01/09	02/04/09	9/28/09	10/12/09	07/29/09	8/18/09	10/08/09	09/30/09	01/04/10	06/11/09	RTW Date	
06/01/09												08/29/09		08/28/09	08/15/09										06/11/09	Date	A C
D	D	[I]	D	D	E	D	T	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	D	Plan	
1357	980	132	55	2855	54	586	1606	1885	956	280	570	50	720	30	80	97	738	65	82	89	68	442	228	567	87	Leave	
		Under	Under	Over	Under	Over	Over	Over		Over	Over	Under	Over	Under	Under	Under	Over	Under	Under	Under	Under	Over	Over	Over	Under	days	Under/Over 6
3.77	2.72	0.37	0.15	7.93	0.15	1.63	4.46	5.24	2.66	0.78	1.58	0.14	2.00	0.08	0.22	0.27	2.05	0.18	0.23	0.25	0.19	1.23	0.63	1.58	0.24	Leave	

Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic Medical	Transportation Deputy	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic I.A	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Senior Detention Services Offic I.A	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Employee Job Title	
Military	I.A.	Medical	Medical	I.A.	fic Medical	I.A.	Medical	I.A.	I.A.	fic I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	fic I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	Medical	I.A.	I.A.	Type/Code	D
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12/31/09	09/18/09	09/15/09	11/28/08	10/07/09	11/18/09	11/20/09	06/20/09	09/02/09	10/09/09	09/30/09	09/07/09	09/20/09	09/02/09	10/19/09	09/11/09	P&S	07/16/09	09/09/09	09/02/09	05/04/09	09/23/09	09/01/09	11/02/09	08/24/09	09/26/09	Med Cert.	
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0.57	0.22	0.19	0.76	0.66	1.04	0.20	0.29	0.67	0.05	2.00	1.60	0.49	1.76	0.88	1.13	2.14	5.66	14.54	2.24	2.42	7.99	1.47	0.92	0.12	1.18	Leave	grade System Court in System

Senior Detention Services Offic Medical	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Senior Detention Services Offic I.A.	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic I.A.	Detention Services Officer	Detention Services Officer	Detention Services Officer	Transportation Deputy	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic I.A.	Employee Job Title	
o Medical	I.A.	l.A.	I.A.	I.A.	č. I.A.	Medical	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	Medical	Medical	I.A.	c I.A.	Medical	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	c·I.A.	Type/Code	- AVEC
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6.64	0.96	0.46	0.44	0.44	1.53	2.70	0.41	0.05	0.54	0.93	0.99	0.30	0.50	0.35	1.13	0.08	6.93	2.44	0.45	4.26	3.20	0.10	1.05	3.25	0.46	Leave	

Group Supervisor Night	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Senior Detention Services Offic I.A.	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Senior Detention Services Offic I.A.	Detention Services Officer	Group Supervisor Night	Group Supervisor Night	Group Supervisor Night	Detention Services Officer	Group Supervisor Night	Detention Services Officer	Detention Services Officer	Detention Services Officer	Employee Job Title	
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0.14	0.42	0.17	0.00	0.83	1.17	0.27	0.02	6.67	0.68	0.56	0.46	0.30	0.30	0.58	2.18	0.15	0.15	0.00	0.29	0.42	0.87	0.38	20.67	2.10	0.46	Years on Leave	

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Leave Start Expiration of Estimated pse/Code).22		79	D		08/22/09	08/22/09	06/12/09			ic I.A.	Senior Detention Services Off
Leave Leav	1.38			T		08/31/09	08/31/09	04/16/08			I.A.	Detention Services Officer
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Leave Leave Leave Leave Start Expiration of Estimated Type/Code Type/Cod).32		116	D	08/25/09	08/21/09	08/21/09	05/05/09			I.A.	Detention Services Officer
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0.73	Over (263	D		10/02/09	10/01/09	12/08/08		Medical	Deputy Probation Officer I
0.25	7	90	D		12/31/09	12/31/09	05/30/09	1	Medical	Deputy Probation Officer I
1.51		544	D		07/31/09	07/31/09	02/27/08	,	Medical	Management Secretary III
0.28	Under (102	D		01/14/10	01/14/10	05/19/09		Medical	Deputy Probation Officer II
2.75	Over 2	990	Ħ		09/01/09	09/01/09	11/30/06	1	Medical	Intermediate Typist Clerk
0.07	7	25	D	08/26/09	09/01/09	09/01/09	08/06/09		Medical	Deputy Probation Officer II
1.34	Over 1	483	T		08/25/09	08/25/09	04/28/08		Medical	Intermediate Typist Clerk
0.00		0	Ħ		09/23/09	09/23/09	01/11/09	1	Medical	Supvg.Deputy Probation
0.63	Over (225	D		01/16/09	01/16/09	01/16/09		Medical	Deputy Probation Officer II
0.20		71	D		08/21/09	08/21/09	06/20/09		Medical	Deputy Probation Officer II
0.30	Under (107	Ħ		09/15/09	09/15/09	05/14/09)A	I.A.	Deputy Probation Officer II
1.30		467	D	08/31/09	08/31/09	08/31/09	05/14/08	,	I.A.	Deputy Probation Officer II
0.63		225	Α		09/18/09	09/18/09	01/16/09	J	Medical	Deputy Probation Officer II
1.43	Over]	513	D		09/30/09	09/30/09	03/28/08	,	Medical	Deputy Probation Officer II
0.44	Under (157	D	04/16/09	08/26/09	08/26/09	03/24/09	,	Medical	Deputy Probation Officer II
3.49	Over 3	1258	Ħ		P&S	P&S	03/03/06	_	Medical	Deputy Probation Officer II
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1.01			D		09/15/09	09/15/09	1 08/27/08		I.A.	
.85		665	Ħ		07/01/09	07/01/09			Medical	
0.25	Under 0	90	D		05/30/09	05/30/09	05/30/09	,4	Medical	
0.67	Over 0	240	D		09/28/09	09/28/09			I.A.	
			112			No. of the Control of				
							10	2		
0.83	Over 0	299	H		12/01/09	12/01/09	11/02/08	,	Medical	Cook
3.79		1365	D		08/28/09	08/28/09	1 11/16/05		I.A.	Custodian
1.08		388			09/17/09	09/17/09	1 08/03/08		I.A.	Crew Instructor
0.58	Over 0	208	D		09/30/09	09/30/09	1 02/03/09		I.A.	Senior Cook
1.32	Over 1	476	D		09/28/09	09/28/09	1 05/05/08		I.A.	Custodian
0.11	Under 0	40	D		09/17/09	09/17/09	1 07/21/09		I.A.	Custodian
3.10		1116	Ħ		09/29/09	09/29/09	1 07/25/06		I.A.	Senior Cook
5.99		2155	D		07/15/09	07/15/09	09/06/03		Medical	Senior Cook
0.07	Under (25	D	08/27/09	08/27/09	08/27/09	1 08/06/09		I.A.	Custodian
0.05		18	H		09/03/09	09/03/09	1 08/13/09		I.A.	Supervising DPO
0.24	Under (88	H		09/17/09	09/17/09	1 06/03/09		I.A.	Procurement Aid
3.72	Over 3	1338	D		P&S	P&S	1 12/13/05		I.A.	Custodian
							4			
2.50			D		08/26/09	08/26/09	1 03/02/07		I.A.	
1.17			H		09/01/09	09/01/09	1 06/30/08		I.A.	
1.36	Over 1	489	H		09/09/09	09/09/09	04/22/08	-	Medical	
Leave	days	Leave	Plan	Date	RTW Date	Med Cert.	Date		Type/Code	Employee Job Title
	ourse, Salastina to the Control of Principle								D Y Y	
									10 may 20	

Employee Job Title	Leave Type/Code		Leave Start	Expiration Of	Estimated RTW Date	Actual RTW	Retirement Plan	Days on	Under/Over 6 months/180	Years on
Deputy Probation Officer I	Military		12/19/08	12/19/08 12/19/09	12/19/09		ם	252	Over	0.70
Deputy Probation Officer II	I.A.		1 06/18/08	09/20/09	09/20/09		ם 	433	Over	1 20
Deputy Probation Officer II	I.A.		1 09/11/08	09/15/09	09/15/09		D	350	_	0.97
Group Supervisor Night	Medical		01/01/03	04/20/09	04/20/09		D	2400		6.67
Deputy Probation Officer I	Medical		05/12/09	09/30/09	09/30/09		Α	109	Ŧ,	0.30
Deputy Probation Officer II	I.A.		1 06/26/08	09/25/09	09/25/09		D	425		1.18
Deputy Probation Officer II	I.A.		1 04/25/09	10/05/09	10/05/09		D	126	r	0.35
Deputy Probation Officer I	Medical		07/12/09	11/30/09	07/31/09	07/31/09	D	49	Under	0.14
Deputy Probation Officer II	I.A.		1 05/04/09	09/03/09	09/03/09		D	117	Under	0.33
Group Supervisor Night	Medical		03/13/06	10/04/09	10/04/09		D	1248	Over	3.47
Deputy Probation Officer I	Medical	Journal	08/01/08	09/17/09	04/13/09	04/13/09	D	390		1.08
Deputy Probation Officer I	I.A.		1 11/13/03	P&S	P&S	11/17/08	D	2088		5.80
Deputy Probation Officer I	Medical		06/13/09	11/30/09	11/30/09		D	78	7	0.22
Deputy Probation Officer II	I.A.		1 06/30/09	10/1/09	10/01/09		D	60		0.17
Deputy Probation Officer II	I.A.			08/07/09	08/07/09	07/01/09	D	0		0.00
Group Supervisor Night	I.A.		1 09/20/08	12/02/09	12/02/09		D	341	Over (0.95
Deputy Probation Officer I	I.A.		1 05/30/09	09/04/09	09/04/09	08/24/09	D	90	Under (0.25
Transcriber Typist	I.A.		1 03/21/01	08/27/09	08/27/09		D	3040		8.44
Deputy Probation Officer II	I.A.		1 02/06/09	09/29/09	09/29/09		D	205		0.57
Deputy Probation Officer I	I.A.		1 03/26/08	08/19/09	08/19/09	12/08/08	D	515		1.43
Deputy Probation Officer I	I.A.		1 02/25/09	10/28/09	10/28/09		D	186).52
Intermediate Typist Clerk	Ī.A.		1 06/21/07	09/20/09	09/20/09		D	790		2.19
Deputy Probation Officer II	I.A.		1 06/29/08	09/11/09	09/11/09		D	422	Over]	1.17

Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer	Deputy Probation Officer I	Deputy Probation Officer I	Supvg.Deputy Probation	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer II	Group Supervisor Night	Deputy Probation Officer I	Group Supervisor Night	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Employee Job Title	
I Medical					I Medical	I.A.	II I.A.	I I.A.	_	I I.A.		I I.A.	II I.A.	II Medical	I I.A.	II Medical	I I.A.	II Medical	Medical	I I.A.	I.A.	I I.A.	I Medical	II I.A.	I I.A.	Leave Type/Code	
,																}		1	1								
05/30/09	1 12/06/06	1 07/09/08	1 06/19/09	1 06/18/07	08/18/08	1 03/03/09	1 07/12/08	1 06/25/03	1 07/30/09	1 08/19/07	1 06/05/08	1 11/07/08	1 01/24/08	01/16/07	1 10/26/08	09/19/08	1 02/27/09	04/11/09	07/21/09	1 02/06/09	1 06/25/08	1 06/01/09	09/21/08	1 04/05/09	1 06/26/09	Leave Start Date	
08/23/09	07/22/09	07/14/09		10/01/09	07/22/09	07/02/09	07/07/09	10/01/09	09/04/09	09/17/09	07/15/09	08/25/09	P&S	10/01/09	09/09/09	11/01/09	09/20/09	09/10/09	09/07/09	09/28/09	10/31/09	09/21/09	09/10/09	09/23/09	09/30/09	Expiration Of Med Cert.	
08/23/09	07/22/09	07/14/09		10/01/09	07/22/09	07/02/09	07/07/09	10/01/09	09/04/09	09/17/09	07/15/09	08/25/09	P&S	10/01/09	09/09/09	11/01/09	09/20/09	09/10/09	09/07/09	08/03/09	10/31/09	09/21/09	09/10/09	09/23/09	09/30/09	Estimated RTW Date	
	07/22/09				02/04/09				08/20/09		06/08/09				09/03/09					08/03/09					09/03/09	Actual RTW Date	
D	D	D	D	D	D	D	D	D	D	D	D	D	D	Ħ	D	Ħ	D	D	D	D	D	D	D	Ħ	ਸ	Retirement Plan	
	985 (72 l			178 (409 (2226								342			40		426	90	340	146	65	Days on Leave	
H		Over	Under	Over	Over		Over		r	Over	Over	Over	Over	Over	Over	Over	Over	Under	Under	Over	Over	Under	Over	Under	Under	Under/Over 6 months/180 days	
0.25	2.74	1.14	0.20	2.20	1.04	0.49	1.14	6.18	0.08	2.03	1.24	0.82	1.60	2.63	0.85	0.95	0.51	0.39	0.11	0.57	1.18	0.25	0.94	0.41	0.18	Years on Leave	

Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer I	Intermediate Typist Clerk	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer I	Group Supervisor Night	Deputy Probation Officer I	Probation Director I	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Senior Detention Services Offic Medical	Deputy Probation Officer I	Deputy Probation Officer I	Group Supervisor Night	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Employee Job Title	
I.A.	Medical	I.A.	Medical	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	o Medical	I.A.	Medical	Medical	I.A.	I.A.	I.A.	I.A.	Type/Code	Leave
	,		James														1			James							
1 04/22/09	07/10/09	1 07/09/09	03/15/07	1 06/17/05	1 06/01/09	03/15/09	1 12/29/08	1 09/08/07	1 03/12/07	1 01/21/00	12/30/08	1 10/16/08	1 01/07/09	1 02/04/09	1 12/21/07	1 12/18/08	9/18/09	03/28/09	1 07/03/09	10/01/08	03/22/07	1 08/28/09	1 02/06/09	1 01/09/09	1 05/15/09	Date	l eave Start
05/21/09	10/10/09	09/23/09	09/15/09	09/04/07	07/14/09	10/10/09	09/15/09	09/08/09	07/30/09	P&S	09/17/09	09/10/09	10/20/09	10/1/09	02/19/09	11/17/09		10/15/09	08/31/09	07/24/09	12/31/09	11/01/09	10/12/09	10/20/09	07/02/09	Med Cert.	Exclusion Of
05/21/09	10/10/09	09/23/09	09/15/09	P&S	07/14/09	10/10/09	09/15/09	09/08/09	07/30/09	P&S	09/17/09	09/10/09	10/20/09	10/1/09	02/19/09	11/17/09	10/16/09	10/15/09	08/31/09	07/24/09	12/31/09		10/12/09	10/21/09	07/02/09	RTW Date	Estimator
04/24/09	08/10/09				07/25/09	04/21/09					01/21/09				04/16/09				07/15/09	11/07/08					06/22/09	Date	Actinal RTW
	D	D		D	H	D	D	D	D	H	D	D	Ħ	Ħ	D	D	D	(H)	D	D	D	D	D	Ħ	ל ד	Plan	
129 1		52	886	1514	90 1	166 1		713	889	3460					610			153	58	330	879	ω	205	232	106	Leave	AN AGENT AND AN AREA OF THE PERSON OF THE PE
Under						7	Over	Over				Over		Over		Over	Under	Under	Under		Over	Under	Over	Over	Under	days	Under/Over 6
0.36	0.14	0.14	2.46	4.21	0.25	0.46	0.67	1.98	2.47	9.61	0.67	0.88	0.65	0.58	1.69	0.70	0.00	0.43	0.16	0.92	2.44	0.01	0.57	0.64	0.29	Leave	

Deputy Probation Officer I	Deputy Probation Officer I	Croup Supervisor Night	Deputy Probation Officer II	Deputy Probation Officer I	Head Cook	Deputy Probation Officer I	Deputy Probation Officer I	Group Supervisor Night	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer I	Supervising DPO	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer I	Group Supervisor Night	Deputy Probation Officer II	Deputy Probation Officer I	Deputy Probation Officer I	Deputy Probation Officer II	Deputy Probation Officer I	Supervising DPO	Deputy Probation Officer I	Detention Services Officer	Employee Job Title	
Medical	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Medical	I.A.	I.A.	Medical	I.A.	I.A.	I.A.	I.A.	I.A.	I.A.	Type/Code	Leave
,					_											1											
06/12/09	1 06/19/09	1 07/19/00	1 04/19/09	1 10/04/08	04/16/09	1 02/06/09	1 08/01/09	1 11/08/07	1 05/13/09	1 2/06/09	1 11/14/07	1 03/03/08	1 04/10/08	1 06/25/09	1 05/18/09	12/12/08	1 01/11/07	1 03/03/09	05/12/09	1 04/23/09	1 07/07/09	1 07/11/07	1 08/06/09	1 12/19/06	1 03/29/09	Date	Pay Pay Pay Pay Pay Pay Pay Pay Pay Pay
09/14/09	09/16/09	P&S	09/25/09	09/14/09	04/16/09	12/07/09	09/30/09	09/30/09	09/21/09	10/12/09	07/01/09	10/12/09	09/24/09	10/08/09	08/27/09	03/16/09	4/07/09	09/18/09	10/12/09	09/29/09	08/24/09	06/17/09	09/17/09	11/09/09	09/18/09		T X X X X Y X Y X Y Y Y Y Y Y Y Y Y Y Y
09/14/09	09/16/09	P&S	09/25/09	09/14/09	04/16/09	12/07/09	09/30/09	09/30/09	09/21/09	10/12/09		10/12/09	09/24/09	10/08/09	08/27/09	03/16/09	04/07/09	09/18/09	10/12/09	09/29/09	08/24/09	06/17/09	09/17/09	11/09/09	09/18/09	RTW Date	
ם	_	_		1	_		_				04/03/09]	_		_								06/17/09			TO COMPANY	Date	A THE THE
	D ;	D			D	· ·		0	D		_	TJ.	D 	_	D	D 	(II)	D	D	D		D	D	D	D .	Plan	
79 u	72 l	3282	132 l	327	135 l	205	30 1	653 (647		_							128	54	770	25	972	152	Leave	China di manda da Calabara
Under	Under	Over	Under	Over	73	Over	73		r		Over	Over			T						Under	Over	Under	Over	Under	days	Under/Over 6
0.22	0.20	9.12	0.37	0.91	0.38	0.57	0.08	1.81	0.30	0.57	1.80	1.49	1.39	0.18	0.29	0.72	2.64	0.49	0.30	0.36	0.15	2.14	0.07	2.70	0.42	Leave	

							93	30		
0.19	;		D		09/09/09	09/09/09	1 06/24/09		I.A.	Group Supervisor Night
0.66	Over		D		07/15/09	07/15/09	1 01/04/09		I.A.	Group Supervisor Night
2.52	Over	_	H		08/01/09	08/01/09	02/24/07	1	Medical	Deputy Probation Officer II
3.39	Over		D	07/20/09	08/28/09	08/28/09	1 04/12/06		I.A.	Deputy Probation Officer II
1.55		559	Α		09/30/09	09/30/09	1 02/12/08		I.A.	Supervising DPO
0.57			D		09/22/09	09/22/09	1 02/05/09		I.A.	Deputy Probation Officer II
1.36	Over		D	03/04/09	08/20/09	08/20/09	1 04/21/08		I.A.	Deputy Probation Officer II
1.26	Over		D		P&S	P&S	1 05/26/08		I.A.	Deputy Probation Officer I
0.56			D		05/31/09	05/31/09	1 02/08/09		I.A.	Deputy Probation Officer II
1.73			D	08/20/09	P&S	P&S	12/10/07		Medical	Deputy Probation Officer I
0.46	- -;		Ħ		P&S	P&S	03/15/09	,	Medical	Deputy Probation Officer I
0.59			D		09/21/09	09/21/09	1 01/28/09		I.A.	Deputy Probation Officer I
0.77			D		08/12/09	08/12/09	1 11/23/08		I.A.	Deputy Probation Officer II
0.34	7		D	08/03/09	10/11/09	10/11/09	04/27/09	<u>. </u>	Medical	Deputy Probation Officer I
3.99			D		09/10/09	09/10/09	1 09/06/05		I.A.	Deputy Probation Officer I
5.65			D		P&S	P&S	1 01/07/04		I.A.	Deputy Probation Officer I
1.52	Over		D	10/31/08	P&S	P&S	1 02/25/08		I.A.	Deputy Probation Officer I
0.75	Over		D	02/04/09	08/26/09	08/26/09	1 12/02/08		I.A.	Deputy Probation Officer I
0.11	Under	39	D	08/05/09	08/22/09	08/22/09	07/22/09		Medical	Deputy Probation Officer I
1.78		640	D		11/28/09	11/28/09	1 11/21/07		I.A.	Deputy Probation Officer I
0.18	Under	66	H		09/18/09	09/18/09	1 06/25/09		I.A.	Deputy Probation Officer II
1.65	Over	593	Ħ	02/20/09	06/01/09	06/01/09	1 01/08/08		I.A.	Deputy Probation Officer II
1.02	Over	368	Ħ	04/23/09	07/27/09	07/27/09	1 08/23/08		I.A.	Deputy Probation Officer II
Leave	days	Leave	Plan	Date	RTW Date	Med Cert	Date		Type/Code	Employee Job Title
	Under/Over 6								- - - - - - - - - - - - - - - - - - -	

Medical I.A.

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